

## Daigas Group's Aspiration for the Future

# Secure Peace of Mind Today, Build Sustainable Lifestyles for Tomorrow

In 1897, around the middle of the Meiji era in Japan, Osaka Gas was established to promote the wide use of gas lamps, a safer and more economical alternative to oil lamps. Around those times, the safety of oil lamps was a significant concern as they often became a cause of fire in urban areas.

Since the inception of the company, we have never been in a position that guarantees the survival of our business. Faced with the rapid change of the times and society, we have identified the path we should pursue through the engagement with customers and society. We also have taken on new challenges with an enterprising spirit.

Today, society has reached a crucial turning point.

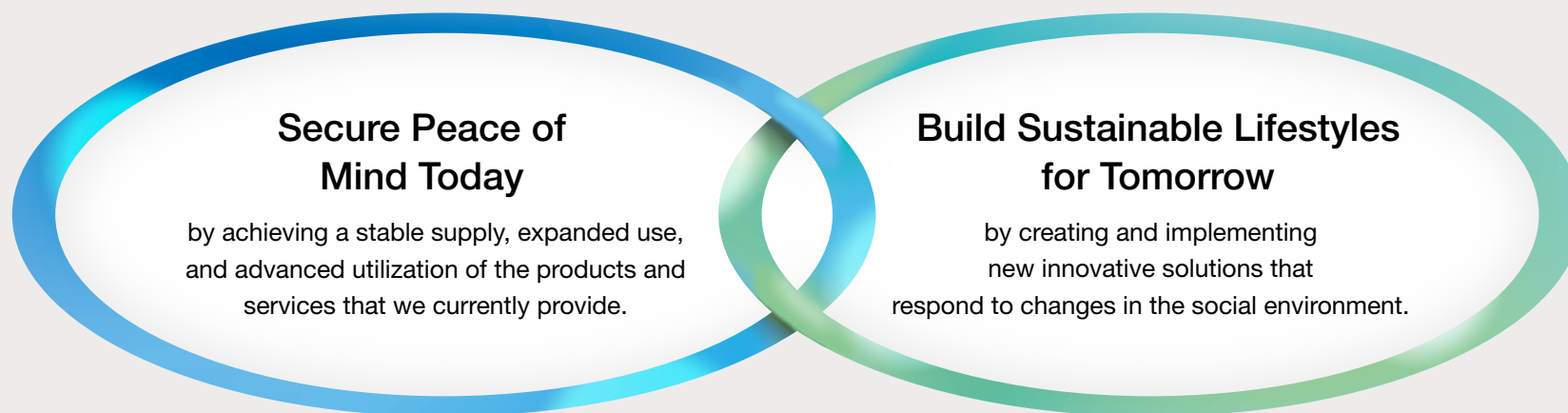
Growing instability in the energy market and intensifying natural disasters are unsettling people's peace of mind and increasing the uncertainty of our future. Against this backdrop, there is a pressing need to develop sustainable lifestyles for tomorrow when decarbonization and

digitalization are advanced.

The Daigas Group strives to achieve a stable supply and the wide use of energy, products, and services that respond to recent social changes. We aim to lead the creation and establishment of solutions to decarbonization, digitalization, and diversified values, aiming for our future business growth.

Although the paths to fulfilling these goals may be diverse and uncertain, there is one thing we know for sure: We are the ones who will shape the future.

While creating a work environment that supports our members to shine in their roles, we will continue taking on new challenges to "secure peace of mind today, build sustainable lifestyles for tomorrow" with a sense of mission and pride to be a corporate group that stakeholders can strongly identify with.



### Growth drivers during the transition period

Advanced utilization of natural gas

Shale gas development in the United States (Sabin Oil & Gas)

Highly efficient natural gas power generation

Steady profit growth in LBS Business

### Next-generation businesses for a carbon neutral society

Challenge toward the practical application of e-methane

Widespread use and expansion of renewable energy