

Daigas Group Energy Transition 2050

February 2025 Osaka Gas Co., Ltd.



Introduction

- The Daigas Group announced its ambitious Carbon Neutral Vision, which outlines initiatives aimed at achieving carbon neutrality by 2050. Additionally, the Group unveiled its specific approaches and strategies to drive the energy transition, drawing on insights gained from new initiatives, as detailed in its Energy Transition 2030.
- Since then, we have actively pursued future-focused initiatives by developing various renewable energy power sources, launching multiple e-methane production projects, and advancing innovative technologies to facilitate carbon-neutral efforts.
- At the same time, due to rising international geopolitical risks, such as Russia's invasion of Ukraine and escalating tensions in the Middle East, we are facing a growing demand for achieving both energy supply stability and carbon neutrality.
- In light of the acceleration of our future-oriented activities and the evolving landscape of the energy business, we have formulated Energy Transition 2050, which presents more detailed energy transition roadmap for achieving carbon neutrality by 2050 and outlines solutions for co-creating value for a sustainable future* with stakeholders.



* Value for a sustainable future: The new value the Daigas Group co-create with stakeholders for resolving social issues, such as achieving a low carbon/carbon neutrality, establishing lifestyles and businesses adjusted to the new normal, and enhancing resilience of customer and society

Carbon Neutral Vision (released in January 2021) Announcing the Group's ambition to achieve carbon neutrality by 2050, focusing on thermal and electric energy

> See the material

Energy Transition 2030 (released in March 2023) Presenting specific initiatives and solutions for energy transition toward 2030 > See the material

Our Commitment to Energy Transition 2050

The world is currently at a critical juncture in its transition toward a **carbonneutral (CN)** future, where people will embrace **new lifestyles**. We stand at the threshold of **creating a beautiful planet for future generations**.

The Daigas Group is tackling the challenge of **reducing CO₂ emissions** with its stakeholders by promoting energy transition through various pathways, such as **next-generation energy sources**, including hydrogen, and increased use of **renewable energy**, all aimed at achieving carbon neutrality by 2050.

Transitioning to new energy sources requires not only **safety** but also **supply stability** that remains resilient against natural disasters, such as typhoons and earthquakes. Additionally, it demands a consistent enhancement of **environmental sustainability** while considering **economic efficiency**.

By following these **principles**, we strive to **co-create new CN value** that addresses social issues alongside our stakeholders. Our aim is to promote **wellbeing-focused lifestyles** and **the advancement of sustainable businesses**.

The road ahead may not be easy, but we are embracing the **challenge** as we move forward in line with **the Daigas Group's aspiration**:

Secure peace of mind today, build sustainable lifestyles for tomorrow.





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1. Comprehensive Overview of Carbon-Neutral Strategy

Energy Transition 2050

-Carbon and Carbon-Neutral Energy Initiativ



Daigas Group's Strategy for Energy Carbon Neutrality

 During the energy transition, where society aims for carbon reduction and decarbonization, we are committed to fulfilling our role as an integrated energy company by contributing to society. We aim to accelerate our initiatives to achieve carbon neutrality in heat and electricity, as well as negative emissions^{*1}, in light of S+3E^{*2}.



*1 Negative emissions: A general term for technologies to capture and remove green house gases from the atmosphere *2 S+3E: Safety, Energy Security, Economic Efficiency, and Environment

*3 e-NG: electric natural gas, an alternative term for e-methane used in the U.S. and Europe *4 CCS: Carbon dioxide Capture and Storage *5 H-to-A (Hard-to-Abate) industry: Sectors in which CO₂ emissions reduction is challenging



Fundamental Principle for Energy Supply

- Transitioning to a low-carbon/decarbonized society requires diverse energy options in light of the 3E trilemma of energy supply.
- Our fundamental principle: Ensuring stable energy supply, with safety as the cornerstone, and offering a wide range of environmental and economic options.



Reducing costs and establishing multiple locations for mass production through innovation is crucial for the widespread adoption and growth of CN energy.
 Given the <u>3E trilemma</u> in energy supply, a successful transition to CN energy requires a diverse range of options.

Daigas Group Fundamental Policy Ensuring **stable energy supply**, with **safety** as the cornerstone, to provide uninterrupted energy access, even during severe winters, extreme heat, or natural disasters, and offering a range of **environmental** and **economic** options to meet the evolving needs of customers.



Energy Transition Scenarios

- Forecasting the rate and scope of decarbonization is challenging due to the dynamic business environment shaped by international developments and regulatory changes.
- The shift to CN energy during society's transition to decarbonization must consider the social acceptance of costs and the advancements in technology.
- →Pursuing multiple energy transition scenarios based on 3E trilemma balance while maintaining flexibility in energy options



The balance of the 3E trilemma differs across scenarios.



Daigas Group's Roadmap to Low-Carbon and Carbon-Neutral Energy

- Driving the energy transition by reducing carbon emissions through energy savings and existing technologies until 2030, shifting to carbon neutrality with CN energy from 2030, and accelerating the growth of CN energy through innovation from 2040.
- Fulfilling our role as a comprehensive energy company in achieving carbon neutrality with stakeholders while delivering optimal solutions in light of S+3E^{*1}.

	20	20 2030	2040		2050
		Transition to low-carbon energy (advanced utilization of natural gas, energy saving)	eansition to carbon-neutral energy (early rollout of CN energy, government support)	lerated expansion of CN energy (implementation of innovations)	
0	Carbon Neutrality in Thermal Energy	Advanced utilization of natural gas Rollout of	Transition to e-methane & bio-methane	Accelerated rollout of e-methane & bio-methane	
		Coal, oil (heat source, bunker fuel, etc.) Conversion to natural gas	Transition to e-methane (SOEC methanation) & bio-methane	Accelerated rollout of e-methane & bio-methane	
		Coal (coastal areas)	Study on ammonia and biomass utilization		
		New application (hydrogen and ammonia utilization near power plants, etc.)	Study on hydrogen and ammor	nia utilization	Achieving carbon
Ca Ne Ele		Development of renewable energy power sources (so utilization of storage batteries	olar, onshore wind, offshore wind, biomass),	Expansion of adoption	neutrality
	Carbon Neutrality in Electric Energy	Advanced utilization of electricity (demonstration of VP	P*2, enhancement of demand-supply management)	plementation of VPP, establishment of demand-supply management	
		Natural gas-fired power generation	Zero emi Transition to e-methane & bio-methane, utiliza	ssions from thermal power plants tion of hydrogen, CCS, etc.	
Negative Emission	Negative	Investment and participation in forest carbon offset p	rojects, utilization of carbon-offset gas		
	Emissions	CCS^{*3} (capturing CO_2 mainly from H-to-A industries ^{*4} , cap	pturing CO ₂ from the atmosphere in the future)		

*1 S+3E: Safety, Energy Security, Economic Efficiency, and Environment

*2 Virtual Power Plant: Operating as a single power generation facility by integrating and controlling distributed energy sources through an aggregator, utilizing information and communication technology.

*3 Carbon dioxide Capture and Storage *4 H-to-A (Hard-to-Abate) industry: Sectors in which CO₂ emissions reduction is challenging

Avoided emissions



Key Indicator for Assessing Society-Wide CO₂ Emissions Reduction

- Fuel conversion from coal and oil to natural gas is an effective approach for reducing CO₂ emissions and enhancing the carbon neutrality in thermal energy during the transition period.
- Although the increased use of natural gas significantly reduces CO₂ emissions across society, it leads to a rise in its supplier's supply chain CO₂ emissions.
- The Daigas Group actively promotes and uses avoided emissions as a key indicator for measuring society-wide CO₂ emissions reduction.



Before

After

Emitters (Ministry of Economy, Trade and Industry and Ministry of the Environment).

Low-Carbon and Carbon-Neutral Energy Initiative



Daigas Group's Roadmap to CO₂ Emissions Reduction

 Due to uncertainties in the medium- to long-term business environment, the Daigas Group has formulated multiple scenarios, with Scenarios A and B aligning with the national scenario*¹



Responding flexibly to changing business. environment

The scenarios may be updated based on changes in business environment, affected by int'l situations, regulatory support, and other factors.

*1 Energy demand and supply outlook scenarios from Japan's Seventh Strategic Energy Plan

*2 Direct Air Carbon Capture and Storage: technology that combines DAC for separating and capturing CO2 with CCS for underground storage



2. Low-Carbon and Carbon-Neutral Energy Initiatives

Energy Transition 2050



Pathways to Carbon Neutrality in Thermal Energy

- Hydrogen carriers^{*1} are vital for decarbonization, due to the challenges of electrifying the high-temperature thermal energy (thermal energy accounts for 60% of Japan's energy consumption).
- Hydrogen carriers provides multiple options for different utilization depending on their characteristics, and various pathways exist for providing low-carbon and carbon-neutral thermal energy.



*1 It is a term that refers to "hydrogen etc.," which is defined as "hydrogen and its compounds, including ammonia and carbon-recycling fuel, such as e-methane, SAF, and e-fuel," in the Hydrogen Society Promotion Law. *2 H-to-A (Hard-to-Abate) industry: Sectors in which CO₂ emissions reduction is challenging



e-methane: Key Fuel for Carbon Neutrality in Pipeline Gas Supply

- e-methane, synthesized from hydrogen and recycled CO₂^{*1}, serves as a hydrogen carrier that can be distributed through the existing natural gas supply chain without any modifications due to its composition virtually identical to that of natural gas, unlike hydrogen, which has different physical properties, which makes itself incompatible with the existing infrastructure.
- · Customers using natural gas can easily switch to e-methane, a carbon-neutral fuel, without modifying their combustion equipment or facilities.



*1 Assuming the use of bio-genic CO₂ and, in the future, CO2 captured through DAC (Direct Air Capture) technology, which removes CO₂ directly from the atmosphere.



Reducing CO₂ Emissions with e-methane

- Switching customer fuel from natural gas to e-methane will lead to a substantial decrease in CO₂ emissions across society.
- The Daigas Group pursues CO₂ emissions reduction across society with e-methane, as a key strategy, actively advancing its production and technology development. (Carbon recycling allows customers burning e-methane to achieve zero in accounting CO₂ emissions.)



*1 We will explore cost reductions for Direct Air Capture (DAC) technology, which captures CO₂ directly from the atmosphere, and bio-genic CO₂ through innovation, aiming to reduce CO₂ emissions from +100 to zero by utilizing these CO₂ as feedstock.



Driving Transition with Natural Gas and e-methane

- Substantially reducing carbon emissions through fuel conversion from coal and oil to natural gas and mitigating environmental impact through NOx and SOx emissions reduction.
- Additionally, pursuing carbon neutrality through a seamless transition from natural gas to e-methane, achieving a high level of economic efficiency and energy supply stability during the transition





Seamless Transition to Carbon Neutrality in Pipeline Gas Supply

- Delivering blended supply of e-methane, a hydrogen carrier, with natural gas, enabling easy adjustments of the supply ratio to meet the needs of customers who use clean gas certificates.
- Providing early and area-wide benefits of hydrogen utilization in the entire supply area through e-methane supply via natural gas pipeline network





e-methane Supply Chain Development

- Aiming to establish domestic and international e-methane supply chains by expanding e-methane usage in Japan toward 2050 and providing it to other Asian countries to support their carbon neutrality after achieving 1% e-methane in Japan's gas grid in 2030
- Advancing e-methane production projects globally with diverse partners and leading in its promotion as a member of the e-NG^{*1} Coalition
- Pursuing e-methane production to improve Japan's industrial competitiveness and promoting e-methane production as a new growth industry to drive economic growth in Japan and other Asian countries
 *1 e-NG: electric natural gas, an alternative term for e-methane used in the U.S. and Europe





Renewable Energy Expansion Initiatives

- The Daigas Group has been engaged in renewable energy power generation businesses since 2004, supporting renewable energy expansion in Japan and overseas through the development and procurement of power derived from solar, biomass, onshore wind, and offshore wind energies, and has contributed to 3.56 GW^{*1} of renewable energy development.
- We aim to further increase renewable energy and enhance the stability of power grid through the advancement of offshore wind projects and power storage businesses to achieve both carbon neutrality by 2050 and energy supply stability.

Advancing Renewable Energy Development Nationwide

- Engaging in the renewable energy sector since 2004, developing and owning over 400 projects in solar, biomass, onshore wind, and offshore
- Further expanding renewable energy development in partnership with others and independently



Developing renewable energy power sources across the country 3.56 GW*1 renewable energy

development contribution



- Onshore wind
- Offshore wind

*1 Development of renewable power sources and procurement of renewable electricity in Japan and overseas as of December 2024

Biomass power plant

Target: 5_{Gw}

in 2030

Operating in Offshore Wind Sector

- Collaborating with partners in one project near Murakami and Tainai Cities, Niigata (fixedbottom, ~680MW) and another near Goto City, Nagasaki (floating, ~17 MW)
- Accelerating the growth of renewable energy by taking on the challenge of developing offshore wind power, which holds significant potential for Japan

Entering Storage Battery Business

- Engaging in the grid storage business since FY2023 to address the rising demand for grid power peak shift due to an increase of renewable energy (Senri and Takeo power storage facilities).
- Entering the business of storage batteries, which will be installed with solar power units and other renewable **sources** to support renewable energy development and power grid stabilization







Power grid





INTERCONNECTION

Solar PV power generation

Best Mix of Renewable Energy and Zero-Emission Thermal Power

- As the share of intermittent renewable energy continues to increase, natural gas-fired power generation's flexible output capabilities will remain essential for ensuring a stable power supply.
- The Daigas Group provides electric energy with balanced **S+3E**^{*1} through the best mix that includes **low-carbon natural gas-fired power**.
- We aim to achieve zero emissions by 2050 with various solutions leveraging natural gas-fired power plants in Senboku and Himeji, our main power sources.

Thermal Power Generation, Which Balances S+3E

- Ensuring a stable electricity supply requires aligning supply with demand
- Adjusting output with thermal power generation to resolve power excesses and deficiencies caused by output fluctuations of renewable energy (e.g., solar PV) and seasonal demand fluctuations, thereby achieving a balance between supply and demand



*1 S+3E: Safety, Energy Security, Economic Efficiency, and Environment

*2 Prepared by Osaka Gas using supply-demand results published by power transmission/distribution companies (excluding Okinawa).

Zero Emissions from Thermal Power Plants

- Natural gas, our primary fuel for thermal power generation, emits about 50% less CO2 than coal, playing a significant role in promoting low-carbon energy.
- Aiming to achieve zero emissions from thermal power generation, our main power source, by maximizing the potential of e-methane, bio-methane, hydrogen, and natural gas + CCS, etc.





Senboku Natural Gas Power Plant



Himeji Natural Gas Power Plant (Rendering, including Unit 1 and 2 under construction, and Unit 3 in planning)

Negative-Emission Initiatives

The Daigas Group is working on negative emissions through CCS^{*1} and forest carbon absorption to effectively address substantial CO₂ emissions from H-to-A industries^{*2}, while also aiming for energy carbon neutrality. This approach will assist customers in reducing CO₂ emissions and promote the sustainable growth of domestic industries.

CCS

- Collaborating with customers to capture and store CO₂ captured from factories, thermal power plants, and other sources, while considering the future implementation of DAC technology
- Storing captured CO₂ (CCS) transported via pipelines and liquefied CO₂ ships, in stable underground formations both in Japan and abroad to reduce CO₂ emissions



Forest Carbon Absorption, Carbon Credit

 Enhancing CO₂ absorption and carbon fixation capabilities through continued forest development and management, supported by forest funds^{*3}





Development of New CO₂ Value Chain

- Aiming to establish a CO₂ value chain, where the Daigas Group aggregates CO₂ captured from industries, such as steel, cement, and chemicals, and implement CCU^{*1} (e-methane production and supply) and CCS^{*2} (negative emissions)
- Developing a CO₂ management system to manage the environment value of e-methane, visualize CO₂ distribution, and expand its application to carbon recycling fuels.





Advancement of Carbon-Neutral Technologies

- Strategically advancing technologies to commercialize e-methane by 2030 through the scaled-up application of Sabatier methanation and accelerating efforts to expand e-methane adoption starting in 2040 using high-efficiency SOEC methanation
- Collaborating with startups to advance grid storage battery technologies and services, aimed at enhancing grid stability when a large volume of renewable energy is introduced to the market.

e-methane

Methanation

- 1 Sabatier methanation
- Commercialization around 2030
- Scaling the existing technology, aiming at its early commercialization
 Implementing demonstration as joint NEDO project with INPEX*1

2 SOEC methanation

- Acceleration around 2040
- Reducing energy costs through efficiency enhancement
- Combining SOEC co-electrolysis and methanation to enhance efficiency, Synthesizing methane from water and CO₂ directly
- Implementing demonstration as Green Innovation Fund project*2

3 Bio-methanation

- Promoting the local consumption of locally produced energy
- Effectively utilizing biogas derived from sewage sludge and kitchen garbage*^{3,*4}
- Implementing demonstration at the Expo 2025 Osaka Kansai

Hydrogen, Ammonia

- Production Transport, Storage Supply, distribution distribution
- Producing hydrogen from biomass (Chemical looping combustion)*5
 Simultaneously producing low-cost green
 - hydrogen, CO_2 , and electricity
 - 2 Enhancing effective combustion of hydrogen and ammonia



abatier methanation demonstration facility under construction

SOEC cell stack

Initiatives at Expo Osaka Kansai

Storage Battery

Developing grid battery management/degradation diagnosis technologies

Enhancing grid stability using low-cost second-life batteries



Negative Emissions

1 Direct Air Capture (from the atmosphere)

• Developing, exploring, and evaluating essential technologies for future negative emissions

2 Biochar

• Exploring and assessing technologies for CO2 storage and soil enhancement through the carbonization of biomass and its geological storage

*1 NEDO-subsidized project, Development of Technology for Carbon Recycling and Next-Generation Thermal Power Generation/Development of Technology for Practical Use of CO2 emission effective utilization, Development of Technology for CO2 Utilization in Gaseous Fuels

*2 NEDO Green Innovation Fund, SOEC Methanation Technology Innovation Project for innovative technology development related to synthetic methane production *3 Sewerage application research, Ministry of Land, Infrastructure, Transport and Tourism

Location of demonstration area

*4 Ministry of the Environment-commissioned Demonstration Project for Building a Model for Low-Cost Hydrogen Supply Using Existing Infrastructure *5 NEDO-commissioned project, Technological Development of CO2 Separation and Recovery Type Poly-generation System *6 Chemical Looping Combustion technology

Demonstration facility

at Expo Osaka Kansai (Rendering)



3. Daigas Group's Solutions for Customers

Energy Transition 2050

The Three Pillars of Daigas Group's Carbon-Neutral Solutions

The Daigas Group is working on carbon-neutral (CN) initiatives with stakeholders to co-create a **CN value for a sustainable future**.

For the Earth, society, and people,

three pillars of our CN initiatives, we strive to develop and provide various solutions.



Energy for C&I sector

Energy for residential sector

Energy for transportation sector Regional co-creation

Energy Solutions for C&I Sector: Resolving Business Challenges



 Providing one-stop services with customized value-added solutions centered on CN, 3R, and DX to address the diverse business challenges of commercial and industrial customers across Japan, including low-carbon energy and decarbonization of energy.



Business Challenges

Environmental Pollution Environmental degradation caused by waste

Aiming to achieve a circular society

Priority of waste disposal as defined in the Basic Law for Establishing a Circular Society

i nonty				
	Waste generation control	Reduce		
2	Reuse	Reuse		
3	Recycle (Chemical and material recycling)	Recycle		
	Heat recovery (thermal recycling)			
5	Proper disposal			

Labor Shortage Decline in working-age population due to low birth rates and aging population

Working-age population and elderly population



Source: Population Projections for Japan (2017 estimates) by National Institute of Population and Social Security Research; Population Census by Ministry of Internal Affairs and Communications, for data up to 2003



Energy Solutions for C&I Sector: D-Lineup



Providing a diverse range of value-added solutions for commercial and industrial customers under the D-Lineup. This offers energy saving, energy storage, and business continuity planning (BCP) measures through natural gas advanced application and storage battery utilization. It also includes energy generation from solar PV systems and food waste recycling, as well as decarbonization support using IoT data.



Energy Solutions for Residential Sector: Best Mix of Power and Gas

- For the Earth Society People
- Providing a new value for a sustainable future—resilience, sustainability, economic efficiency, safety, peace of mind, convenience, and comfort—by integrating energy management with the best mix of electricity and gas through IoT, all aimed at enhancing customers' well-being and fostering next-generation smart lifestyles.



using gas heated water

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Energy Solutions for Transportation Sector

 Delivering energy solutions for low-carbon and decarbonized transportation by integrating electric energy (EV charging with renewable sources), thermal energy (e-methane supply for natural gas vehicles and LNG-fueled vessels), and energy management services.



*1 A method for supplying LNG as fuel from an LNG bunkering vessel to an LNG-fueled vessel that is either moored or anchored.

Daigas

For the Earth Society People

Ensuring Stable Energy Supply through Virtual Power Plants



Optimizing the regional use of power and gas through energy management of individual buildings and establishing a virtual power plant*1 by aggregating energy available in the region to achieve the effective use of renewable energy and the enhanced stability of energy supply, regardless of season, time of day, or weather conditions.



Solutions for Community Co-Creation



• Revitalizing the community and resolving their challenges by leveraging our knowledge, know-how, and technology, aiming to co-create new value for a sustainable future with local residents to achieve carbon neutrality and well-being-focused lifestyles through collaboration with academia, collaboration with municipalities, and community development.

Collaboration with academia



developing green talent Ensuring local safety, including Inquiry-based learning for

junior-high and high schools (collaboration with ATOMica)

Next-generation education for elementary schools (Osaka Gas Network)

disaster countermeasures Inquiry-based learning Providing inquiry-based learning programs on carbon neutrality

Collaboration with universities

Reviewing and researching

energy use aimed at CN,

Next-generation education

 Developing next-generation education through visiting lectures on energy, environment, disaster prevention, and food



Received 2023 Encouragement Award for Companies Promoting Youth Experiential Activities



Developing environmentally-friendly ZEH*1 condominiums.*2 SCENES and URBANEX (Osaka Gas Urban Development)

SCENES Kvoto Kamogawa





Decarbonizing the Midosuji Area and enhancing its value through area management (Midosuji Community Development Network)



Greening Osaka Gas' experimental housing complex, NEXT21

Received the 44th Green City Award and won the 23rd Greening Technology Competition*3

Collaboration with municipalities



 Supporting renewable energy & energy saving efforts in regions leading in decarbonization Facilitating local energy production for local consumption & environmental policies

 coordination & cooperation in disaster response

 Sharing information on food and housing

 Showcasing comfortable lifestyles using gas, proving community events. cooking lessons, and seminars.

Contributing to low-carbon energy, decarbonization, improved resilience, and resolving local issues through the participation in the SENBOKU Smart Citv Consortium



*2 Developed in some properties

Achieving carbon neutrality and

well-being-focused lifestyles

Community development

*3 Received the Minister of Land, Infrastructure, Transport and Tourism Award at the 44th. Green City Awards and the Chairman's Award at the 23rd Greening Technology Competition of the Urban Greenery Organization of Japan.

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